

# **EXEMPLAR CANADIAN FOCUS PORTFOLIO**

## **SEMI-ANNUAL MANAGEMENT REPORT OF FUND PERFORMANCE**

For the period ended June 30, 2011

This semi-annual Management Report of Fund Performance contains financial highlights but does not contain the complete semi-annual financial statements for Exemplar Canadian Focus Portfolio (the "Portfolio"). If you have not received a copy of the semi-annual financial statements with the Management Report of Fund Performance, you may obtain a copy of the semi-annual financial statements, at no cost, by calling 866.473.7376, by writing to us at BluMont Capital Corporation, 70 University Avenue, Suite 1200, P.O. Box 16, Toronto, Ontario M5J 2M4 or by visiting our website at [www.blumontcapital.com](http://www.blumontcapital.com) or SEDAR at [www.sedar.com](http://www.sedar.com).

Security holders may also contact us using one of these methods to request a copy of the Portfolio's proxy voting policies and procedures, proxy voting disclosure record, or quarterly portfolio disclosure relating to the Portfolio.

### **Forward-Looking Information**

This Management Report of Fund Performance contains forward-looking information and statements relating, but not limited to, anticipated or prospective financial performance and results of operations of the Portfolio. Forward-looking information involves known and unknown risks, uncertainties and other factors that may cause actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by the forward-looking information. For this purpose, any statements that are contained herein that are not statements of historical fact may be deemed to be forward-looking information. Without limiting the foregoing, the words "believes", "anticipates", "plans", "intends", "will", "should", "expects", "projects", and similar expressions are intended to identify forward-looking information.

Although the Portfolio believes it has a reasonable basis for making the forecasts or projections included in this Management Report of Fund Performance, readers are cautioned not to place undue reliance on such forward-looking information. By its nature, the forward-looking information involves numerous assumptions, inherent risks and uncertainties, both general and specific, which contribute to the possibility that the predictions, forecasts and other forward-looking statements will not occur. These factors include, but are not limited to, those associated with the performance of the equity securities market, expectations about interest rates and factors incorporated by reference herein as risk factors.

The above list of important factors affecting forward-looking information is not exhaustive, and reference should be made to the other risks discussed in the Portfolio's filings with Canadian securities regulatory authorities. The forward looking information is given as of the date of this Management Report of Fund Performance, and the Portfolio undertakes no obligation to publicly update or revise any forward-looking information, whether as a result of new information, future events or otherwise.

## **Management Discussion on Fund Performance**

### **Investment Objective and Strategies**

The investment objective of the Exemplar Canadian Focus Portfolio is to achieve superior capital appreciation over both short and long-term horizons primarily through the selection and management of a concentrated group of long and short positions in Canadian equity securities and equity derivative securities.

The Portfolio invests predominantly in large and mid capitalization companies. The Portfolio may also invest in bonds and other debt instruments if warranted by financial conditions. The Portfolio does not specialize in any one industry other than to concentrate investments in those industries that offer the best opportunities for exceptional returns at each stage of the economic and market cycle. The Portfolio may also invest in options, including put options or call options either in respect of a specific security or in respect of a stock exchange index as a means to reduce volatility.

The Portfolio engages in short selling of securities which the portfolio manager believes are overvalued, especially securities of issuers with deteriorating fundamentals and weak balance sheets. Short positions of index securities such as exchange traded funds may also be employed for capital preservation and hedging purposes. Short positions in total may not exceed 40% of the Net Asset Value of the Portfolio. The Portfolio may hold cash or invest in short-term securities for the purpose of preserving capital and/or maintaining liquidity, based upon the portfolio manager's ongoing evaluation of current and anticipated economic and market conditions. The Portfolio may also invest in foreign securities of the same type and characteristics as described above. The Portfolio may invest in derivatives for hedging and non-hedging purposes as permitted by applicable securities laws. The Portfolio may enter into securities lending, repurchase and reverse repurchase transactions to generate additional income or as a short-term cash management tool.

### **Investment Risk**

The risks of investing in the Portfolio remain as stated in the Portfolio's prospectus dated April 27, 2011 (please see "Risk Factors" pages 32 – 38). The principal risks associated with the Portfolio are stock market risk, specific issuer risk, short selling risk, foreign security risk, currency risk and liquidity risk.

The Portfolio is suitable for clients seeking medium to long-term growth (through capital appreciation) who have a moderate risk tolerance level.

### **Results of Operations**

For the six month period ending June 30, 2011, Series A Shares of the portfolio recorded a loss of 2.81% while the Canadian benchmark, the S&P TSX Total Return Index, delivered a gain of 0.16% for the same period. Please refer to the Past Performance section for the performance of the other Series. The performance of the other Series offered by the Portfolio differ from Series A largely because of varying levels of expenses charged to each series, as explained in the Management Fee section.

As of June 30, 2011, 67.2% of the Portfolio's net assets were held in Canadian equities or bonds, 2.9% in US equities, 2.7% in global equities and approximately 27.0% in cash. During this period, the Portfolio was overweighted the Energy sector relative to the benchmark, and has benefited from a number of resource stocks being acquired. The Portfolio's largest contributors during the period – National Bank of Canada and Labrador Iron Ore Royalty – returned 12.7% and 17.4% respectively, over the period.

For the first half of the year equity markets exhibited a great deal of volatility related to the political unrest in the Middle East, the Japanese Tsunami and Fukushima nuclear disaster as well as continued concerns over sovereign debt issues in Europe.

In January, the Portfolio suffered a set-back as a result of a correction in gold prices. Commodity traders were taking profits in gold (which had performed well in the previous months) and were switching into oil positions as the risk of the Egyptian crisis spreading to the rest of Middle East led to rising energy prices. Gold stocks' performance had

been a major contributor to our portfolio in 2010, and we decided to take profits in several precious metal positions to switch into lagging base metals and energy holdings. During this period the portfolio benefitted from our long position in Consolidated Thomson, which was acquired by Cliffs Resources. The convertible debenture of Consolidated Thomson (which we had just added to the fund in previous December) rose in excess of 40% in little over a month as a result of this acquisition.

We were equally lucky with the addition of a position in TMX Group, which we bought because of its attractive valuation and yield. The long position paid off handsomely as the LSE made a bid for the company to create a leading global stock exchange. The deal was rejected in favour of a competing offer, but the trade was nevertheless very profitable.

The Fukushima nuclear disaster had a detrimental impact on our positions in uranium stocks because of uncertainty over future nuclear policy in Japan and Germany and thus a potential decline in demand for uranium. Uranium stocks declined 30%-60% and many have yet to recover even half of their losses. However, we remain bullish on the uranium sector given a major reactor build out currently taking place in China and the resulting demand that will drive uranium prices higher in future years. We continue to add on weakness to our positions in Cameco and Bannerman. The latter is currently the target of a hostile takeover from a Chinese company. We think consolidation will be a theme in the uranium industry as major mining companies take advantage of this unusual event to add quality projects at attractive valuation to their portfolio of assets. We have a "wish list" of other uranium companies to add to the portfolio once we feel the uptrend in uranium prices has been established.

In May/June we became concerned with China implementing a tightening policy needed to fight their rising inflation. A slowing Chinese economy would be a major risk to any Canadian portfolio with a resource exposure. We decided to emphasize more defensive, larger capitalization companies with attractive yield such as Canadian National Railway, CAE, Shoppers Drug Mart, Brookfield Asset Management, Guardian Capital and KKR. We have also accumulated a 27% cash balance and patiently wait to take advantage of opportunities which might present themselves during the seasonally weak summer period.

High volatility continues to plague markets as sovereign debt issues remain unresolved. Global markets have come to realize that debt burdened governments being forced to reduce their deficits means in poor economic prospects. So far these developments look like a re-run of 2010, except governments had more tools at their disposal last year. We feel a lot of economic risk is now getting priced into the markets and equity valuations are becoming attractive. Markets will eventually force politicians to present viable plans to deal with their debt issues and this should present good opportunity to invest for smoother sailing in the second half of the year.

### **Recent Developments**

Exemplar Portfolios Ltd. added a new class to its structure when it filed its prospectus in April 2011. Added to the Exemplar Canadian Focus Portfolio, the Exemplar Global Opportunities Portfolio and the Exemplar Diversified Portfolio is the Exemplar Market Neutral Portfolio, a portfolio that seeks to provide superior absolute returns and to be positively correlated to short-term interest rates. Exemplar Portfolios Ltd. also removed an existing class, the Exemplar Leaders Portfolio, from its structure in June 2011.

### **Related Party Transactions**

On April 24, 2008, BluMont Capital seeded the Portfolio with permanent capital of \$50,000 in Series A Shares. BluMont Capital currently holds 5,000 Series A Shares of the Portfolio.

### **Management Fees**

BluMont Capital Corporation (the "Manager") receives a monthly management fee (the "Management Fee"), calculated as a percentage of the Portfolio's net asset value and is accrued daily and payable monthly. The Management Fee rate applicable to the Portfolio is 1.65% per annum in respect of Series A and Series R Shares and 0.65% per annum in respect of the Series F Shares. For the period ended June 30, 2011 the total Management Fee equaled \$505,218. The management fee is paid in consideration of investment management and

administration services. No breakdown of such services was specified in the Management Agreement dated March 22, 2011. From this Management Fee, the Manager pays fees to the investment advisor (BluMont Capital, in its capacity as such) who provides portfolio management services to the Portfolio. A portion of the Management Fee paid by the Portfolio is for trailer fees paid to dealers whose clients hold Shares of the Portfolio. The trailer fees are a percentage of the net asset value of the Portfolio, calculated and payable monthly. The table below outlines the Portfolio's annual Management Fees and trailer fees.

	Series A Shares	Series R Shares	Series F Shares	Series I Shares
Management Fees (Annual Rate %)	1.65%	1.65%	0.65%	Negotiable
Trailer Fees (rate as % of Management Fees)	1.00%	1.00%	0%	Negotiable

In addition, the Portfolio pays BluMont Capital performance fees ("Performance Fees") equal to 20% of the amount by which the Portfolio return in a year is in excess of the high water mark (the "High Water Mark"), and no Performance Fee is payable unless a hurdle rate of 6% is achieved in that year. Performance Fees will be payable in all circumstances where the performance of the Portfolio exceeds that of its High Water Mark and its hurdle rate. Please refer to the Portfolio's long form prospectus dated April 27, 2011, for further details relating to Performance Fees. The High Water Mark set as of December 31, 2010 was \$14.6959 for Series A Shares, \$15.0048 for Series F Shares, \$14.6633 for Series I Shares and \$12.2956 for Series R Shares. Performance Fees accrued for the period ended June 30, 2011 totaled \$2,331. Performance Fees are calculated and accrued daily such that, to the extent possible, the share price each day will reflect any Performance Fees payable as at the end of such day. Performance Fees for the Portfolio will be calculated and accrued each day, but will only be payable following the end of the fiscal year of the Portfolio based on the actual annual performance of the Portfolio.

The Manager incurs operating expenses on behalf of the Portfolio and charges these expenses to the Portfolio. For the period ended June 30, 2011, the Manager has, in its discretion agreed to absorb \$82,644 of operating expenses associated with the Portfolio.

### Financial Highlights

The following tables show selected key financial information about the Portfolio and are intended to help the reader understand the Portfolio's historical financial performance. This information is derived from the Portfolio's financial statements, and is represented net of expenses which have been charged to the Portfolio.

#### SERIES A NET ASSETS PER SHARE

For the period ended June 30, 2011 and for the years ended December 31,

	2011	2010	2009	2008†
Net Assets, beginning of period <sup>1</sup>	\$ 14.66	\$ 12.05	\$ 10.50	\$ 10.00
Increase from operations:				
Total revenue	0.10	0.19	0.14	0.15
Total expenses	(0.19)	(0.95)	(0.47)	(0.23)
Realized gains for the period	0.75	0.78	0.32	0.31
Unrealized gains (losses) for the period	(1.19)	3.00	1.73	0.14
Total increase (decrease) from operations <sup>1</sup> :	(0.53)	3.02	1.72	0.37
Distributions <sup>2</sup> :				
From income (excluding dividends)	-	(0.09)	-	(0.01)
From dividends	-	-	(0.04)	-
Total distributions	-	(0.09)	(0.04)	(0.01)
Net Assets, end of period <sup>1</sup>	\$ 14.23	\$ 14.66	\$ 12.05	\$ 10.50

**RATIOS AND SUPPLEMENTAL DATA<sup>7</sup>**

For the period ended June 30, 2011 and for the years ended December 31,

	2011	2010	2009	2008†
Net Asset Value (“NAV”) (000s) <sup>1</sup>	\$50,561	\$36,965	\$14,469	\$7,209
Number of shares outstanding	3,540,071	2,515,307	1,208,323	686,977
Management expense ratio <sup>3</sup>	2.58%*	6.6%	4.50%	1.41%*
Management expense ratio before waivers or absorptions <sup>4</sup>	2.84%*	7.21%	6.10%	3.26%*
Portfolio turnover rate <sup>5</sup>	51.60%*	107.67%	158.64%	1,502.00%*
Trading expense ratio <sup>6</sup>	0.33%*	0.25%	0.31%	0.41%*

**SERIES F NET ASSETS PER SHARE**

For the period ended June 30, 2011 and for the years ended December 31,

	2011	2010	2009	2008†
Net Assets, beginning of period <sup>1</sup>	\$ 14.97	\$ 12.21	\$ 10.54	\$ 10.00
Increase from operations:				
Total revenue	0.11	0.19	0.15	0.14
Total expenses	(0.11)	(0.87)	(0.41)	(0.12)
Realized gains for the period	0.75	0.81	0.32	0.44
Unrealized gains (losses) for the period	(1.22)	3.05	1.89	(0.02)
Total increase (decrease) from operations <sup>1</sup> :	(0.47)	3.18	1.95	0.44
Distributions <sup>2</sup> :				
From income (excluding dividends)	-	(0.09)	-	(0.02)
From dividends	-	-	(0.04)	-
Total distributions	-	(0.09)	(0.04)	(0.02)
Net Assets, end of period <sup>1</sup>	\$ 14.61	\$ 14.97	\$ 12.21	\$ 10.54

**RATIOS AND SUPPLEMENTAL DATA<sup>7</sup>**

For the period ended June 30, 2011 and for the years ended December 31,

	2011	2010	2009	2008†
Net Asset Value (“NAV”) (000s) <sup>1</sup>	\$11,164	\$6,975	\$2,966	\$846
Number of shares outstanding	761,347	464,840	241,507	80,325
Management expense ratio <sup>3</sup>	1.50%*	5.9%	3.93%	0.70%*
Management expense ratio before waivers or absorptions <sup>4</sup>	1.76%*	6.51%	5.32%	2.55%*
Portfolio turnover rate <sup>5</sup>	51.60%*	107.67%	158.64%	1,502.00%*
Trading expense ratio <sup>6</sup>	0.33%*	0.25%	0.31%	0.41%*

**SERIES I NET ASSETS PER SHARE**

For the period ended June 30, 2011 and for the years ended December 31,

	2011	2010	2009	2008†
Net Assets, beginning of period <sup>1</sup>	\$ 14.63	\$ 11.86	\$ 10.18	\$ 10.00
Increase from operations:				
Total revenue	0.10	0.17	0.13	0.11
Total expenses	(0.06)	(0.69)	(0.30)	(0.04)
Realized gains for the period	0.76	0.78	0.31	0.13
Unrealized gains (losses) for the period	(1.10)	2.60	1.66	0.05
Total increase (decrease) from operations <sup>1</sup> :	(0.30)	2.86	1.80	0.25
Distributions <sup>2</sup> :				
From income (excluding dividends)	-	(0.09)	-	(0.01)
From dividends	-	-	(0.04)	-
Total distributions	-	(0.09)	(0.04)	(0.01)
Net Assets, end of period <sup>1</sup>	\$ 14.33	\$ 14.63	\$ 11.86	\$ 10.18

	2011	2010	2009	2008†
Net Asset Value (“NAV”) (000s) <sup>1</sup>	\$1,528	\$1,523	\$1,183	\$869
Number of shares outstanding	106,190	103,836	99,165	85,351
Management expense ratio <sup>3</sup>	0.78%*	4.80%	3.01%	0.21%*
Management expense ratio before waivers or absorptions <sup>4</sup>	1.04%*	5.39%	4.07%	2.11%*
Portfolio turnover rate <sup>5</sup>	51.60%*	107.67%	158.64%	1,502.00%*
Trading expense ratio <sup>6</sup>	0.33%*	0.25%	0.31%	0.41%*

#### SERIES R NET ASSETS PER SHARE

For the period ended June 30, 2011 and for the years ended December 31,

	2011	2010	2009†
Net Assets, beginning of period <sup>1</sup>	\$ 12.26	\$ 10.09	\$ 10.00
Increase from operations:			
Total revenue	0.08	0.14	0.02
Total expenses	(0.16)	(0.67)	(0.04)
Realized gains for the period	0.64	0.63	0.05
Unrealized gains (losses) for the period	(0.87)	1.94	0.09
Total increase (decrease) from operations <sup>1</sup> :	(0.31)	2.04	0.12
Distributions <sup>2</sup> :			
From income (excluding dividends)	-	(0.09)	-
From dividends	-	-	(0.03)
Total distributions	-	(0.09)	(0.03)
Net Assets, end of period <sup>1</sup>	\$ 11.91	\$ 12.26	\$ 10.09

#### RATIOS AND SUPPLEMENTAL DATA<sup>7</sup>

For the period ended June 30, 2011 and for the years ended December 31,

	2011	2010	2009†
Net Asset Value (“NAV”)(000s) <sup>1</sup>	\$5,855	\$7,257	\$10,736
Number of shares outstanding	489,594	590,234	1,058,226
Management expense ratio <sup>3</sup>	2.67%*	5.6%	3.82%*
Management expense ratio before waivers or absorptions <sup>4</sup>	2.93%*	6.26%	5.18%*
Portfolio turnover rate <sup>5</sup>	51.60%*	107.67%	158.64%*
Trading expense ratio <sup>6</sup>	0.33%*	0.25%	0.31%*

†Series A and Series F commenced operations on May 20, 2008. Series I commenced operations on July 3, 2008. Series R commenced operations on November 30, 2009.

\*Ratios have been annualized.

1. The net assets per share are referenced to Net Assets in accordance with Canadian generally accepted accounting principles (“GAAP”) and are derived from the Portfolio’s financial statements. The Net Assets presented in the financial statements may differ from the Net Asset Value (“NAV”) calculated for Portfolio pricing purposes. NAV is calculated using fair value measures as defined by National Instrument 81-106 (“NI 81-106”) whereas, Net Assets are calculated in accordance with Canadian GAAP. An explanation of these differences can be found in the notes to the financial statements. Net Assets are based on the actual number of shares outstanding at the relevant time. The increase from operations is based on the weighted average number of shares outstanding over the financial year. This table is not intended to be a reconciliation of beginning to ending Net Assets per share.
2. Distributions were reinvested in additional shares of the Portfolio.
3. Management expense ratio is based on total expenses (excluding commissions and other portfolio transaction costs) for the stated year and is expressed as an annualized percentage of daily average net asset value during the year. The management expense ratio is calculated in accordance with Part 15 of NI 81-106 and therefore includes performance fees, which were previously reported separately as dollar amounts.

4. The Manager has absorbed certain expenses or waived certain fees otherwise payable by the Portfolio. The amount of expenses absorbed or waived is determined annually at the discretion of the Manager and the Manager can terminate the absorption or waiver at any time.
5. The portfolio turnover rate can indicate how actively the Investment Advisor manages the portfolio of investments. A portfolio turnover rate of 100% is equivalent to the Portfolio buying and selling all of its securities in its portfolio once in the course of the year. The higher the portfolio turnover rate in a year, the greater the trading costs payable by the Portfolio in the year and the greater the chance of an investor receiving taxable capital gains in the year. There is not necessarily a relationship between a high turnover rate and the performance of the Portfolio.
6. The trading expense ratio represents total commissions and other portfolio transaction costs expressed as an annualized percentage of daily average net asset value during the period.
7. Ratios and supplemental data, where applicable, are computed using the net asset value of the Portfolio.

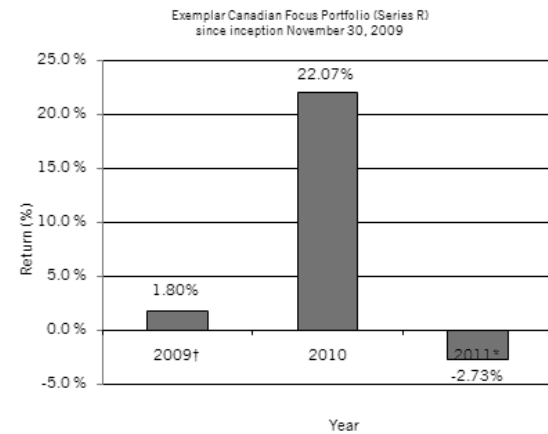
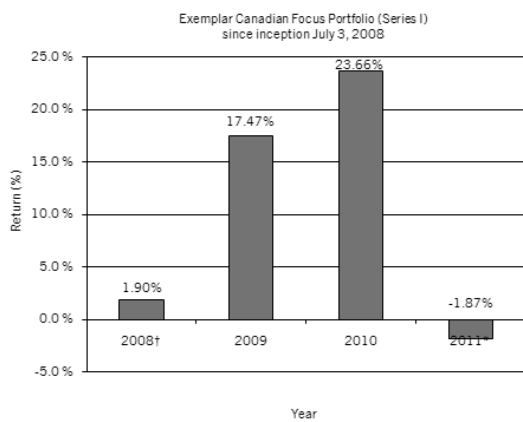
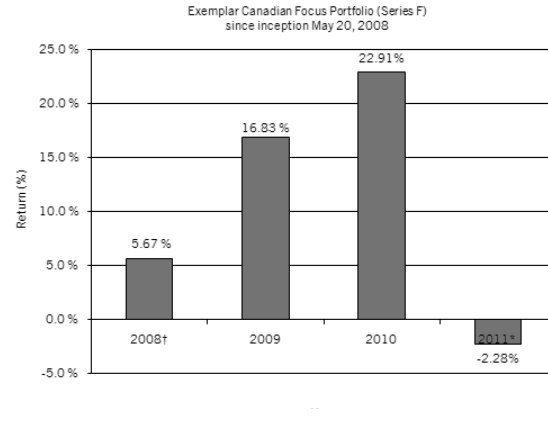
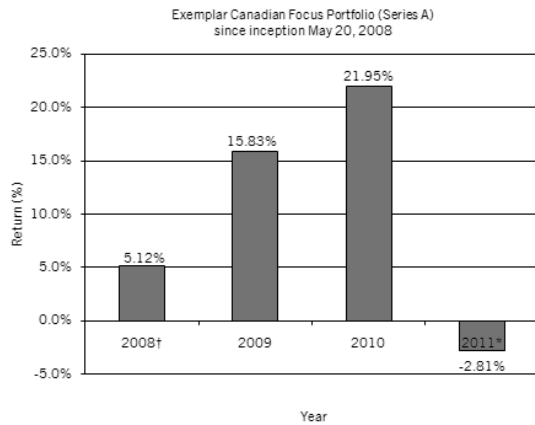
### **Past Performance**

The performance information shown below assumes that all distributions, if any, made by the Portfolio in the periods shown were reinvested in additional shares of the Portfolio. If you hold the Portfolio outside a registered plan, you will be taxed on distributions. Distributions of income the Portfolio earns and capital gains it realizes are taxable in the year received whether received in cash or reinvested in additional shares. No adjustment for potential tax consequences to an investor has been made to the performance information.

The indicated rates of return are historical annual compounded total returns including changes in share value and do not take into account sale, redemption, distribution or other optional charges, that, if applicable, would have reduced returns or performance. An investment in the Portfolio is not guaranteed. Its value changes frequently and how the Portfolio has performed in the past does not necessarily indicate how it will perform in the future.

## Year-By-Year Returns

The bar chart below illustrates the Portfolio's annual performance for each of the year(s) shown, and indicates how the Portfolio's performance has changed from year to year. It shows, in percentage terms, how much an investment made on the first day of each financial year would have grown or decreased by the last day of the financial year.



†Returns are based on a partial year from inception.

\* Returns shown represent a partial year from January 1, 2011 to June 30, 2011.

## Annual Compound Returns (Compound Performance)

The following table shows the annual compound total returns of the Portfolio, and for the S&P/TSX Total Return Index Value ("S&P/TSX TRIV") (a price weighted index of 300 of the largest, most widely-held stocks traded on the Toronto Stock Exchange) for the periods shown ended June 30, 2011. The Relative Performance returns show the performance of the Portfolio as compared to the benchmark S&P/TSX TRIV.

	1 Month	3 Month	6 Month	1 Year	3 Years	Annualized Since Inception	Cumulative Total Return
Series A	-3.04%	-4.22%	-2.81%	16.24%	11.27%	12.51%	44.30%
Series F	-2.88%	-3.91%	-2.28%	17.31%	12.25%	13.49%	48.28%
Series I	-2.75%	-3.67%	-1.87%	18.07%	13.25%	12.74%	45.25%
Series R	-3.03%	-4.19%	-2.73%	16.36%	n/a	12.60%	20.86%
S&P/TSX TRIV	-3.33%	-5.15%	0.16%	20.87%	0.19%	1.54%	4.88%



## Summary of Investment Portfolio as at June 30, 2011

The summary of investment portfolio below includes information regarding the Portfolio as a whole. This summary may change due to ongoing portfolio transactions of the Portfolio and a quarterly update is available by contacting BluMont Capital at 866.473.7376 or by visiting BluMont Capital's website at [www.blumontcapital.com](http://www.blumontcapital.com) or SEDAR's website at [www.sedar.com](http://www.sedar.com).

<b>Top 25 Holdings*</b>	<b>% of Net Assets</b>	<b>Regional Weightings*</b>	<b>% of Net Assets</b>
<b>Long Positions</b>		<b>Long Positions</b>	
National Bank of Canada	2.8%	Canada	68.3%
BCE Inc.	2.5%	U.S.	2.9%
Detour Gold Corporation	2.3%	Global	2.7%
Labrador Iron Ore Royalty Corporation	2.1%		
Brookfield Asset Management Inc. 'A'	2.1%	<b>Short Positions</b>	
Valeant Pharmaceuticals International Inc.	1.9%	Canada	(1.1)%
Canadian Western Bank	1.9%		
TMX Group Inc.	1.9%		
Canadian National Railway Company	1.9%		
Canyon Services Group Inc.	1.4%		
Tourmaline Oil Corporation	1.3%	<b>Sector Weightings*</b>	<b>% of Net Assets</b>
Telus Corporation 'A' Non Voting	1.2%	<b>Long Positions</b>	
IROC Energy Services Corporation	1.2%	Materials	20.6%
Cineplex Inc.	1.2%	Energy	18.8%
SXC Health Solutions Corporation	1.2%	Information Technology	4.8%
Detour Gold Corporation 5.50% Nov 30, 2017	1.2%	Financials	9.8%
Shoppers Drug Mart Corporation	1.1%	Telecommunication Services	3.7%
Celtic Exploration Limited	1.1%	Health Care	2.7%
Verde Potash PLC	1.1%	Consumer Staples	1.2%
Allied Nevada Gold Corporation	1.1%	Consumer Discretionary	4.8%
Rainy River Resources Limited	1.1%	Industrials	3.8%
Surge Energy Inc.	1.1%	Utilities	1.0%
Imperial Metals Corporation	1.1%	Fixed Income	2.7%
Emera Inc.	1.0%	<b>Short Positions</b>	
Savanna Energy Services Corporation	1.0%	Materials	(0.2)%
		Telecommunication Services	(0.9)%
<b>Total Net Assets</b>	<b>\$68,842,892</b>		

\*Excludes cash and cash equivalents





